

**DAMART**

**DAMARTSPORT**

**Happy D.**  
by DAMART

**Afibel**  
*la Maison du Jersey*

**Coopers**  
OF STORTFORD

**Delaby**  
SEDAGYL®  
Le Mieux-Etre chez vous

**Jours Heureux**  
Gourmandises de France • depuis 1979

*5 March 2015*

# FINANCIAL INFORMATIONS

HALF YEAR MEETING - 2014/2015

**damartex**  
GROUP



# Environment

- Lower consumption on Sept-Oct 2014
- Mild weather
- Evolution of the competitive environment

**Le Salon BtoB des technologies et services pour les seniors**  
**Silver Economy Expo Online - salon virtuel : 25 juin 2015**  
**3 jours - Paris : 24, 25 et 26 novembre 2015**

**NOUVEAU**

**Les Echos**  
**SPECIAL SILVER ECONOMIE**

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# L'or gris, nouveau gisement de croissance

## Silver économie: les seniors valent de l'or

Julie Thoin-Bousqué, publié le 01/12/2014 à 11:26

Santé, logement, loisirs, sécurité. Par la diversité de leurs besoins, les plus de 50 ans représentent un marché en plein essor. Tendances d'un secteur où la France vise une position de leader.

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D'après une étude du Credoc, le poids des quinquagénaires et de leurs ainés dans les dépenses de consommation devrait dépasser les 50% en 2015 en France.

## La silver économie ou la promesse d'un nouvel eldorado



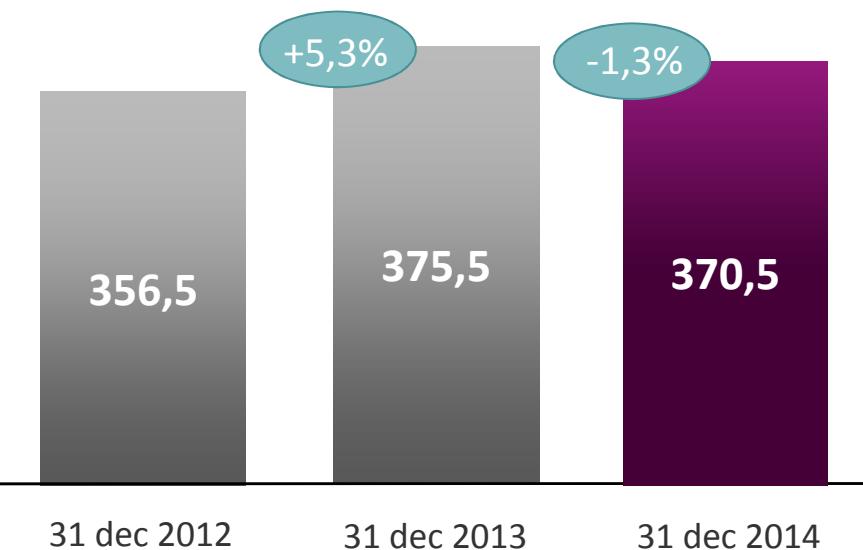
**SENIORS**  
*Les seniors d'aujourd'hui sont les baby-boomers qui ont grandi avec la société de consommation. Toujours exigeants, ils refusent d'être stigmatisés dans la case "VIEUX" d'autrefois. / DR (Crédits : DR)*

# Key points

- Turnover down due to Textile business
- Good development of Home & Lifestyle business
- Mastered decrease of current operating result, including a proactive policy of commercial investments

# Half year turnover

(in million euros)



## Evolution on 1st half year 2014/2015

At constant rates:	-2,9%
■ First quarter:	-3,1%
■ Second quarter:	-2,8%

# Half year results

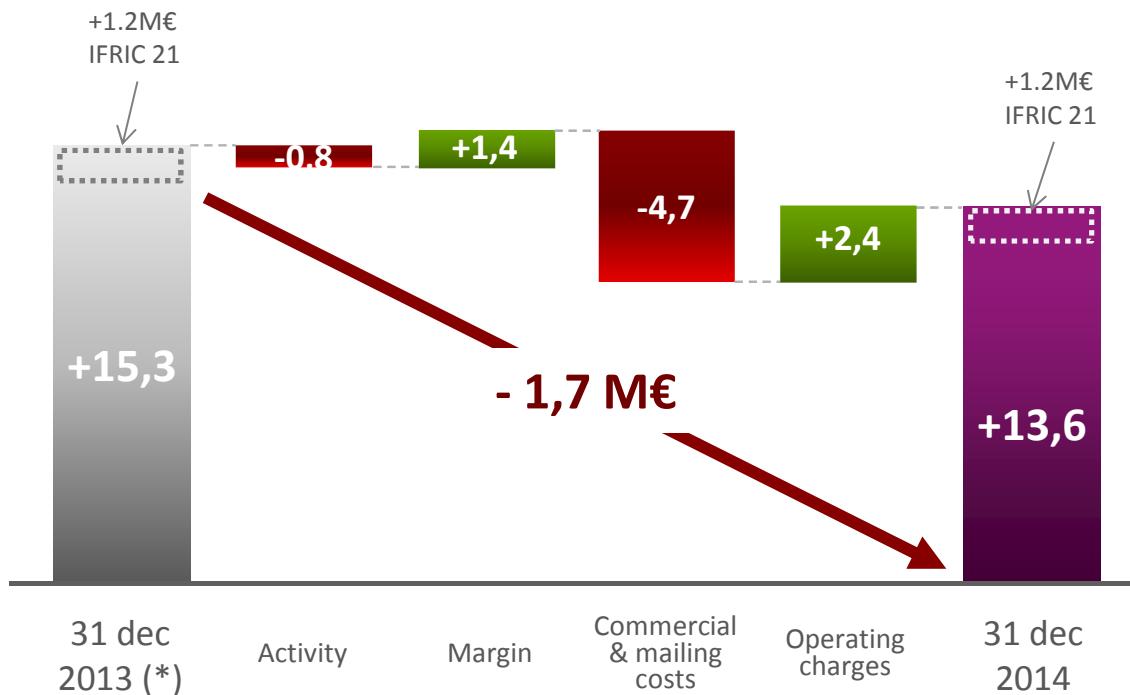
(in million euros)

	31 dec. 2012 (*)	31 dec. 2013 (*)	31 dec. 2014	%14/13
<b>Current operating result</b>	16,9	15,3	13,6	-11,3%
Other operating result	0,0	-0,4	0,0	
<b>Operating result</b>	16,9	14,9	13,6	-8,7%
Financial result	-0,5	-0,7	-0,2	
<b>Result before tax</b>	16,4	14,2	13,4	-6,1%
Tax	-5,2	-2,2	-2,5	
<b>Net result</b>	11,2	12,0	10,9	-9,0%

(\*) retreated IFRIC 21 : impact on ROC +1,2M€ on first half year and -1,2M€ on the second half year, neutral over the year

# Half year current operating result

(in million euros)



- Increasing margin in a highly competitive environment
- Strengthening marketing and advertising investments
- Continued effort in costs and keep overheads

(\*) Retreated IFRIC 21

# Half year key figures

(in million euros)

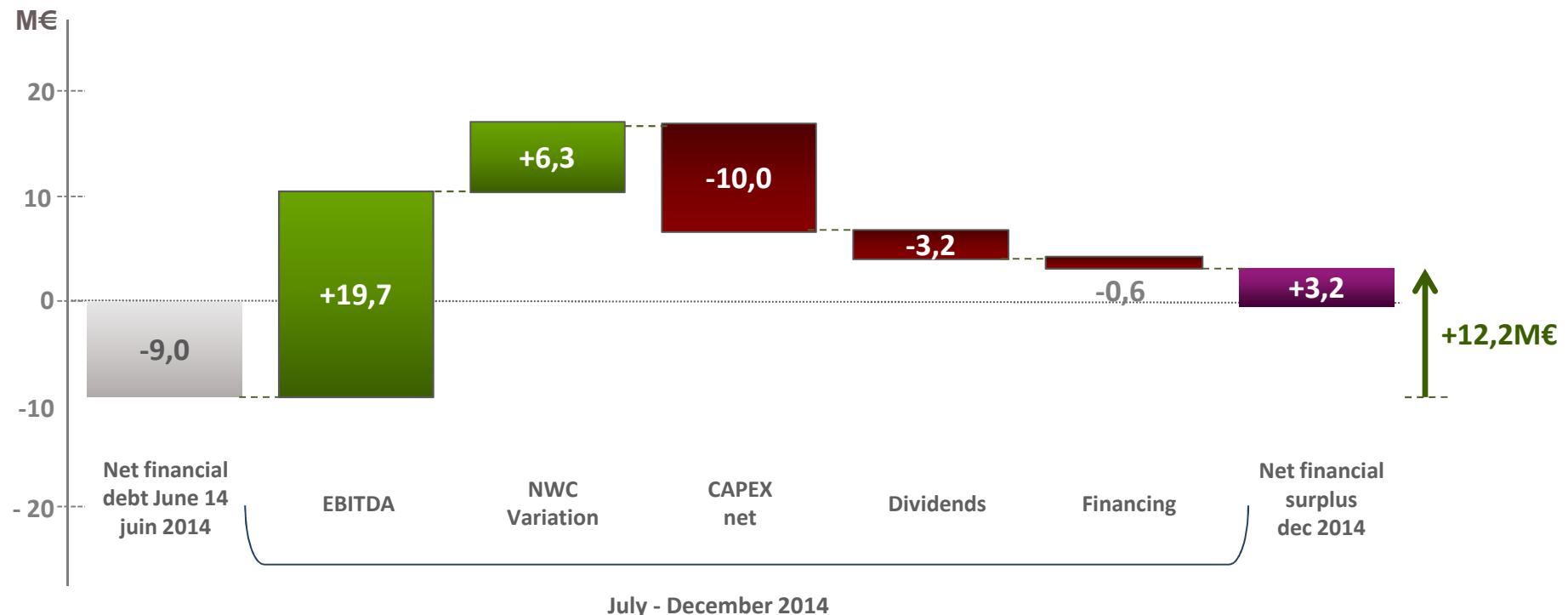
	31 dec. 2012 (*)	31 dec. 2013 (*)	31 dec. 2014
Gross investments	3,7	4,1	<b>10,2</b>
EBITDA	23,7	22,7	<b>19,7</b>
Net need in working capital	22,6	30,8	<b>32,2</b>
Net stocks	92,7	101,5	<b>105,8</b>
Net fixed assets	130,4	154,9	<b>164,1</b>
Net worth	163,3	171,4	<b>182,0</b>
Net financial surplus	24,6	3,1	<b>3,2</b>

(\*) Retreated IFRIC 21

- Increased investments in store
- Acquisition of Afibel logistic building: holding 100% of the real estate
- Solid financial structure

# Variation of net financial surplus

(in million euros)



# Turnover evolution by activity

(in million euros)

	31 dec. 2012	31 dec. 2013	% 13/12 real rates	31 dec. 2014	% 14/13 real rates	% 14/13 Constant rates
Textile	338,0	334,6	-1,0%	324,6	-3,0%	-4,3%
Home & Lifestyle	18,5	40,8	+ 120,4%	45,9	+ 12,5%	+ 8,1%
<b>Damartex Group</b>	<b>356,5</b>	<b>375,5</b>	<b>+ 5,3%</b>	<b>370,5</b>	<b>-1,3%</b>	<b>-2,9%</b>

# Evolution of Textile sales

(in million euros)



## Evolution at constant rates:

- First quarter: -4,3%
- Second quarter: -4,5%
- Weather impact on large items and underwear Damart
- Style and R&D are growing at Damart
- Web:**
  - New websites “ventes privées Damart” and “Happy D. by Damart”
  - Investments on brands
- Mail order:**
  - Strong growth in Afibel in UK
  - Maison du Jersey in UK
- Retail:**
  - Test on few short-lived Damart stores in France
  - Continued efforts on the network (openings, renewals, relocations)



Pop up store Damart at Vélizy (France)



# Damart in Japan



# Evolution Home & Lifestyle sales

(in million euros)



Evolution at constant rates:

- First quarter: +8,1%
- Second quarter: +5,9%
- Third quarter: +10,0%

- Very good performance of all brands
- Pop up store Jours Heureux - food market is doing well
- Coopers financial integration confirm its trend (growth activity of +13.7% over the period)

**Jours Heureux**  
Gourmandises de France  depuis 1979



# Coopers OF STORTFORD



# Prospects

- Environment of textile distribution will stay difficult in 2015
- Continued strategic investments
- Continuation of good management and costs control

# Appendice



# Turnover by country

(in million euros)

	31 dec. 2013	31 dec. 2014	% 14/13	% 14/13 Constant Rates
France	236,0	<b>223,7</b>	-5,2%	-5,2%
Great-Britain	92,4	<b>99,6</b>	+ 7,7%	+ 1,1%
Belgium	39,7	<b>39,7</b>	+ 0,0%	+ 0,0%
Swiss	6,7	<b>6,8</b>	+ 1,3%	-0,7%
USA	0,6	<b>0,8</b>	+ 18,9%	+ 11,0%
<b>Damartex Group</b>	<b>375,4</b>	<b>370,5</b>	-1,3%	-2,9%

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